



# Calderdale Safeguarding Children Board

[www.calderdale-scb.org.uk](http://www.calderdale-scb.org.uk)

## Strategic Plan 2007 - 2010

Illustrations by Kellie Craig



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# Contents

Section	Page
1 Introduction - What is the Calderdale Safeguarding Children Board?	3
2 Statement of Purpose	3
3 Vision Statement	3
4 Values and Principles	3
5 Key Strategic Objectives	4
Key Strategic Objective 1	5
Key Strategic Objective 2	6
Key Strategic Objective 3	8
Key Strategic Objective 4	9
Key Strategic Objective 5	10
Cross Referencing	11

## 1 Introduction - What is the Calderdale Safeguarding Children Board?

- 1.1 The Calderdale Safeguarding Children Board (herein known as the CSCB) is a statutory body constituted under Section 13 of the Children Act 2004.
- 1.2 It is a partnership of all of the relevant statutory, voluntary and community agencies involved in safeguarding and promoting the welfare of all of Calderdale's children and young people.
- 1.3 It is the key statutory mechanism for agreeing how the relevant children's organisations in Calderdale cooperate to safeguard and promote children and young people's welfare and for ensuring the effectiveness of what they do.

## 2 Statement of Purpose

- 2.1 CSCB exists:
  - To safeguard and promote the welfare of all Calderdale's children and young people.
- 2.2 It does this by:
  - co-ordinating the safeguarding work of member agencies so that it is effective.
  - monitoring, evaluating and when necessary, challenging the effectiveness of the work.
  - Advising on ways to improve safeguarding performance.
- 2.3 In order to:
  - protect children and young people from maltreatment.
  - prevent their impairment of health and development.
  - ensure that they grow up in circumstances consistent with the provision of safe and effective care.
  - So as to enable them to have optimum life chances and enter adulthood successfully.

## 3 Vision Statement

- 3.1 For Calderdale to be a place where every child and young person can thrive, be safe from harm and maltreatment, be happy and have maximised life chances to fulfil their potential, irrespective of their background.

## 4 Values and principles

See Calderdale Children and Young People's Plan, Value Statement.

## 5 Key Strategic Objectives

- 5.1 In order to achieve its purpose and vision the CSCB has five key strategic aims. These are:
  - 5.1.1 To ensure that children and young people are safe from maltreatment (including bullying and discrimination), neglect, violence and sexual exploitation, crime and anti-social behaviour.
  - 5.1.2 To ensure that the incidence of child abuse and neglect is minimised.
  - 5.1.3 To ensure that children and young people grow up in circumstances consistent with the provision of safe and effective care, which also includes being safe from accidental injury and death.
  - 5.1.4 To ensure that agencies effectively collaborate to safeguard children according to the requirements of current government guidance.
  - 5.1.5 To monitor, evaluate and constructively challenge safeguarding performance so as to ensure high quality and effective services and promote continuous improvement.

## Key Strategic Objective 1

To ensure that children and young people are safe from maltreatment (including bullying and discrimination), neglect, violence and sexual exploitation, crime and anti-social behaviour

### Sub objectives:

1. To ensure that there are mechanisms in place to identify abuse and neglect wherever they may occur.
2. To ensure that children and young people know who to contact when they have concerns about their own or other's safety and welfare.
3. To ensure that adults (including those who are harming children) know whom they can contact if they have concerns about a child or young person.
4. To safeguard and promote the welfare of those children and young people who have suffered or are at risk of suffering significant harm including child sexual exploitation and domestic violence, i.e.
  - Children and young people on the Child Protection Register / Subject to a formal child protection plan.
  - Children abused through sexual exploitation (prostitution, trafficking, internet child pornography, grooming, on-line exploitation).
  - Children harmed by witnessing or experiencing domestic violence.
  - Children harmed as a consequence of the impact of substance misuse.
  - Children abused outside of the family by known adults.
  - Children abused / neglected in public / private foster care, residential care.
  - Abused by strangers.
  - Abused by other young people
  - Young perpetrators of abuse.

## Key Strategic Objective 2

To ensure that the incidence of child abuse and neglect is minimised

Sub objectives:

1. To work pro-actively to safeguard and promote the welfare of potentially vulnerable groups of children and young people such as;
  - Children living away from home
    - Looked After Children
    - Private fostering
    - Care leavers
  - Children with disabilities / learning difficulties.
  - Children who have run away from home / gone missing / absent without authority / temporary absent.
  - Children in custody.
  - Unaccompanied minors (asylum seekers).
  - Children accessing ICT technologies (Internet and e-safety).
2. To establish effective policies, procedures and services in establishing the whereabouts of all children and young people 0-16.
3. To develop thresholds and procedures for working with 'Children in Need' and their families to prevent them suffering or being at risk of suffering significant harm (eg. CAF).
4. To ensure that the Bichard Recommendations are fully implemented and that there are safe Human Resource practices, selection and recruitment processes, in line with Government Guidance and the Safeguarding Vulnerable Groups Act .
5. To ensure that there is an effective multi-agency allegations management system regarding all professionals staff who work with children.
6. To ensure that all schools and FE colleges are compliant with their safeguarding obligations under Section 11 of the Children Act 2004 and Section 175 of the Education Act 2002 and accompanying guidance.

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7. To ensure that there is an effective multi-agency public protection system that manages sex offenders in the community.
8. To monitor the effectiveness of agencies' implementation of their Section 11 duties under the Children Act 2004.
9. To ensure that all of the relevant recommendations in the 2005 Joint Safeguarding Inspection Report are implemented.
10. To ensure the effective participation of children, young people and their carers in the operation of the CSCB and the evaluation of services.
11. To engage faith organisations and voluntary / community groups in the safeguarding process.

### Key Strategic Objective 3

To ensure that children and young people grow up in circumstances consistent with the provision of safe and effective care, which also includes being safe from accidental injury and death

**Sub objectives:**

1. To make arrangements to ensure that children and young people are safe from accidental injury and death (other partnerships). (See Ofsted key judgement 2.1).
2. To make arrangements to ensure that children and young people are safe from crime and antisocial behaviour in and out of school (Community Safety Partnership). (See Ofsted key judgement 2.2).
3. To increase understanding of safeguarding issues in the professional and wider community by promoting the message that Safeguarding is everybody's responsibility .

## Key Strategic Objective 4

To ensure that agencies effectively collaborate to safeguard children according to the requirements of current government guidance

**Sub objective:**

1. To ensure there are up-to-date inter-agency safeguarding policies and procedures.
2. To ensure policies and procedures are regularly reviewed.
3. To ensure that there are effective high quality, single and multi-agency training and learning opportunities.
4. To undertake Serious Case Reviews (or case audits) where necessary and ensure all recommendations and action plans are implemented.
5. To ensure the effective operation of the Child Death Review Team by April 2008.
6. To have in place a Safeguarding Unit that is fit for purpose and that is able to effectively support the CSCB in its responsibilities.
7. To ensure effective links between the CSCB and agencies, managers and practitioners.

## Key Strategic Objective 5

To monitor, evaluate and constructively challenge safeguarding performance so as to ensure high quality and effective services and promote continuous improvement

### **Sub objectives:**

1. To develop a safeguarding performance management framework .
2. To develop a set of Quality Service Agreements between the CSCB and all agencies.
3. To develop a set of Quality Standard Protocols between the CSCB and all agencies.
4. To develop a robust system of Peer reviewed Quality Assurance, Evaluation and Service Audit processes and instruments.
5. To encourage the development of learning and new knowledge and disseminate it on an inter-organisational level.
6. To act as an independent voice (Critical Friend) challenge poor practice, suggest ways of improving performance and encourage continuous improvement.
7. To have an input into the JAR and APA processes.
8. To contribute to the planning and commissioning of safeguarding services.
9. To make arrangements for an area safeguarding needs analysis in order to match and prioritise services with identified need.
10. To arrange for a review of service provision for children and young people who are abused / who abuse / adult abusers.
11. To respond to new issues as they arise.

Cross Referencing

<b>CSCB Strategic Plan</b>	<b>ECM Framework</b>		<b>CAF Tier</b>
<b>Key Strategic Objective</b>	<b>Aims</b>	<b>Judgements</b>	
1	1,3	2.2,2.4	3
2	5	2.3,2.5,2.6	1,2
3	2,4,6	2.1,2.2,2.6	1,2
4	1,6,7	2.2,2.5	3
5		2.4 Eval in LSCBs W.T. Ch.3	N/A
6	6,7	2.7,2.8	3



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## Partners



Safeguarding children - everyone's responsibility

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